### ഭരണഭാഷ – മാത്രഭാഷ

ചീഫ് എഞ്ചിനീയറുടെ കാര്യാലയം തദ്ദേശ സ്വയംഭരണ വകപ്പ് റവന്യൂ കോംപ്ലക്സ്, മൂന്നാം നില പബ്ലിക് ആഫീസ് ബിൽഡിംഗ് തിരുവനന്തപ്പരം 33 – Phone: 0471 - 2324951

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നം. ഇ22-8961/ജനറൽ/2018/സിഇ/തസ്വഭവ

തീയതി. 11/06/2019

## സർക്കലർ

വിഷയം : തസ്വഭവ – സാങ്കേതിക വിഭാഗം – ജീവനക്കാര്യം – എഞ്ചിനീയർമാരുടെ പ്രവർത്തന വിലയിരുത്തൽ – വാർഷിക കോൺഫിഡൻഷ്യൽ റിപ്പോർട്ടിന്റെ പുതിയ ഫോർമാറ്റ് നടപ്പിലാക്കുന്നത് – സംബന്ധിച്ച്

സൂചന: സ.ഉ(സാധാ) നം. 971/2018/പൊ.ഭ.വ തീയതി 13.06.2018

വിലയിരുത്തൽ, എഞ്ചിനീയർമാരുടെ പ്രവർത്തന കോൺഫിഡൻഷ്യൽ റിപ്പോർട്ട് എന്നിവ സമർപ്പിക്കുന്നതിന് പൊതുമരാമത്ത് വകപ്പിൽ സൂചന ഉത്തരവ് പ്രകാരം പുതിയ ഫോർമാറ്റ് നിലവിൽ വന്നു. സ്വയംഭരണ വകപ്പ് അഡീഷണൽ ചീഫ് സെക്രട്ടറിയുമായി നടത്തിയ ചർച്ചയുടെ അടിസ്ഥാനത്തിൽ ഈ വകുപ്പിലും ടി ഫോർമാറ്റ് നടപ്പിലാക്കുവാൻ നിർദ്ദേശിച്ചിരിക്കുന്നു. വിലയിരുത്തലുകൾ ആയതിനാൽ 2018 പ്രവർത്തന മതലുള്ള എല്ലാ കോൺഫിഡൻഷ്യൽ റിപ്പോർട്ടകളം ഇതോടൊപ്പം ചേർത്തിട്ടള്ള പുതിയ പ്രൊഫോർമ പ്രകാരം സമർപ്പിക്കേണ്ടതാണ്. ഇതിനോടകം 2018 വർഷത്തെ കോൺഫിഡൻഷ്യൽ റിപ്പോർട്ട് സമർപ്പിച്ച് അംഗീകാരം നേടിയവർ ആയത് പുതിയ പ്രൊഫോർമ പ്രകാരം സമർപ്പിക്കേണ്ടതില്ല

ചീഫ് എഞ്ചിനീയർ

അന്തബന്ധം : Performance Appraisal format

ബന്ധപ്പെട്ട ജീവനക്കാർക്ക് (വെബ് സൈറ്റ് മുഖേന

പകർപ്പ്

- 1) എല്ലാ നിയന്ത്രണാധികാരികൾക്കം
- 2) കത്തൽ ഫയൽ

## LSGD PUBLIC WORKS DEPARTMENT

## PERFORMANCE APPRAISAL FORM

VIDE G.O(Rt) No.971/2018/ PWD dtd 13-6-2018

( For Assistant Engineers / Assistant Executive Engineers / Executive Engineers / Superintending Engineers / Chief Engineers )

**SECTION I- BASIC INFORMATION** 

### Performance Appraisal Report for the period from

Department

Incumbency details/Service details

Department/Office

to

Period

from

To

2	Nam	e of the officer reported upon		:				
3	PEN							
4	Date	e of Birth		· · :				
5	Pres	sent Post		:				
6	Date	e of entry in Government Service		:				
7	Date	e of appintment to the present pos	st	:				
8	Date	e of entry in the Present Office		· · :				
9	Pay	and scale of pay		:				
10		e from which functioning in the protinuously	esent grade	:				
11	Nar	me and address of present office		:				
12	Nar for	me and address(official) of Report the reporting period of CR	ing Authority	:				
13		me and address(official) of Review the reporting period of CR	ving Authority	:				
		SECTION II-SELF APPR	AISAL (to be f	illed by the Of	ficer reported u	pon)		
1		cational and other qualifications						
	1.1	Taken prior to entry in the Depart	ment				Year	
		Qualification		Board/Unive	ersity		Tear	
	1.2	Taken after entry in the Departm	ent					
		Qualification		Board/Unive	ersity		Year	
			7.	· ·				
								1

Work nature

Name of Post

3.	Training Programs attend	ed						
		Date	e from	Date to			Institute	
	,\$5 - 3 - 1				7			
4	Awards and Honours rece	eived						
	1 A 1 A 1 A 1 A 1 A 1 A 1 A 1 A 1 A 1 A							
5	Period of absence on	Pe	eriod	Type of le	ave/others	5	Rem	narks
	leave, etc. During the	from	То					4
	reporting period							
1				1000				
6	Brief description of duties	: (Objective				7		
	of the position you hold a	nd the tasks						
	required to perform, in ab words)	out 100						
7	Nature of Current	Managem	ent and execu	tion of Projects	Office		related to Proj	jects and
8	work/duty Targets/Deliverables and	achievement	ts during the re	porting period		adı	ministration	
Ľ	Name of project/wo			get/Deliverable	17	ima fra	me of delivera	hle of target
	Name of projectivo		101					- Interest of target
1								7
						- + 22°		
							,	
9	During the period under							,
	upon believe that he had contribution, eg:- success		-					
	ordinary challenging task	or major pro	ject ( resulting					
	is significant benefits to reduction in time and co	•						
	verbal description ( within		7 II oo giro u	4 1 4 1 4 1 4 1 4 1 4 1 4 1 4 1 4 1 4 1				
10	5							,
10	Factors if any, which his officer reported upon dur							
				1				
11	Indicate specify areas		9	ent post / duties				
	officer reported upon feet need to upgrade his			areer objectives				
	training programs	skiiis tillougi	Fortutale	areer objectives				
12	Punishments awarded or	disciplinary a	actions taken	Ī	L			
	on the officer reported up period, if any. If yes, give		reporting	°.,				*
13		uetalis		 Declaration				
	-	by declare th		ubmitted by me i	n Section I	and Se	ction II of this	Performance
	Appriasal Form for the re	eporting perior	d from	to		are	true and cor	rect as per my
-	knowledge and belief. I authenticity of details sul					nd evide	ence in conne	ection with the
	Date:	Signatu	ure and name o	of the officer repo	rted upon:			

## SECTION III - ASSESSMENT BY THE REPORTING OFFICER (to be filled by the Reporting Officer)

	State whether you agree with the responses given by the officer reported upon for SI.No 1 to 6 in section no II. If not, furnish factual details/your comments					No (	)
		whether you agree with the responses given by the officer ection II. If not, furnish factual details/your comments	Yes (	)	No (	)	
3	comment on the claim (if made) of exceptional contribution by the officer reported upon					No (	)
	Has the officer reported upon met with any significant failures in respect of his work? If yes, please furmsh factual details					No (	)
5	Do you agree with the skill up-gradation needs as identified by the officer if any					No (	)
6	Do you agree with Punishments awarded or disciplinary actions as noted by the officer if any				)	No (	)
7	Do you know of any physical disability of health problem which preventthis Officer from working to full capacity? If yes, please explain the nature ofths problem					No (	)
8	Has anything come to your knowledge wh'ch reflects adversely on the officers loyalty. If Yes, please give details			Yes (	)	No (	)
9	a)	Has anything come to your knowledge either as oral or wrotherwise which reflects adversely	tten complaint or				
		i. On the Officers ability to honestly execute his duties		Yes (	)	No (	)
		ii. Showing favouritism in discharging his duties		Yes (	)	No (	)
	b) Is there been any preliminary finding regarding the corrupt practices of the Officer						,
-	-	i. Has any case of corruption on the Officer beer referred to Vigilance     Department after preliminary enquries If 'Yes' give details					
		1 1	–	Yes (	)	No (	)
10	Asse	1 1	–	Yes (	)	No (	)
10	Asse	Department after preliminary enquries If 'Yes' give de	–		v by	Review	-
10		Department after preliminary enquries If 'Yes' give deessment of personnel Attributes (on a scale of 1-10).	Score - by	Review	v by	Review	-
10	No	Department after preliminary enquries If 'Yes' give deessment of personnel Attributes (on a scale of 1-10).  Items	Score - by	Review	v by	Review	-
10	No	Department after preliminary enquries If 'Yes' give determinant of personnel Attributes (on a scale of 1-10).  Items  Intelligence	Score - by	Review	v by	Review	-
10	No i	Department after preliminary enquries If 'Yes' give determinant of personnel Attributes (on a scale of 1-10).  Items  Intelligence  Initiative and Resourcefulness	Score - by	Review	v by	Review	-
10	No i ii	Department after preliminary enquries If 'Yes' give determinant of personnel Attributes (on a scale of 1-10).  Items  Intelligence  Initiative and Resourcefulness  Discipline and punctuality	Score - by	Review	v by	Review	-
10	No i ii iii v	Department after preliminary enquries If 'Yes' give determinant of personnel Attributes (on a scale of 1-10).  Items  Intelligence  Initiative and Resourcefulness  Discipline and punctuality  Responsibility and Dependably	Score - by	Review	v by	Review	_
10	No i ii iii v vi	Department after preliminary enquries If 'Yes' give determinant of personnel Attributes (on a scale of 1-10).  Items  Intelligence Initiative and Resourcefulness Discipline and punctuality Responsibility and Dependably Co-operat on and Personal relations	Score - by	Review	v by	Review	-
10	No i ii iii v vi vii	Department after preliminary enquries If 'Yes' give desessment of personnel Attributes (on a scale of 1-10).  Items  Intelligence Initiative and Resourcefulness Discipline and punctuality Responsibility and Dependably Co-operat on and Personal relations Interest in the Assignment Job Knowledge- Technical and general knowledge about	Score - by Reporting Officer	Review	v by	Review	_

	×	Power of Analysis and Judgment - Capacify to analyse problems and ability to arrive at sound conclusions and ability to appraise subordinate officers		
		Ability to communicate and Receptiveness to ideas and adaptability to change		
		Attitudes / achievements in the implementation of programmes Schemes of SCs/STs and prevention of atrocities on them		
	rou	verage Grading on Personal Attributes (Total score/12) unded to the nearest integer(if the dec mal part is 0.5 and w-then rounded to nearest lowest integer if the decimal part is above 0.5 -then rounded to next integer)		
11	Asse	essment of Work (on a scale of 1-10)		
	No	Items	Score - by Reporting Officer	Review by Reviewing officer(difference in opinion)
	i	Supervision and Control -Ability to supervise and control. Skill in maitaining the morale of his/her staff. Capacity to train, help advise and handle subordinates		46.
	ii	Use of delegated powers		
	iii	Accomplishment of deliverables / Tasks in time	*	
	iv	Quality of work / deliverables	100	
	<b>V</b>	Knowledge of manuals/ laws/ rules/ procedures/ proficiency in use of Department's e- Governance or IT related systems and awareness of engineering standards in the relevant area of work		
	vi	Accomplishment of exceptional work unforeseen / tasks performed		
	to the roun 0.5 -	rage Grading on Work Assessment (Total score/6) rounded ne nearest integer(if the dec mal part is 0.5 and below-then ided to nearest lowest integer if the decimal part is above then rounded to next integer)		
12	item part	rall grade (on a score of 1-10)- This Is the average score of 10 and 11 rounded to the nearest integer(if the dec mal is 0.5 and below-then rounded to nearest lowest integer if decimal part is above 0.5 -then rounded to next integer)	Reporting Officer	Reviewing officer
13	Con	cluding remarks of the Reporting Authority on the officer reponding areas of strengths and weakness and recommendation	orted upon on the overa ns if any.	ll qualities of <b>t</b> he officer
		Signature of Reporting O	fficer :	
	D	ate: Name	:	
		Designation	:	

## SECTION IV-REVIEW BY THE REVIEWING OFFICER (to be filled by the Reviewing Authority)

1								
	Do you agree with the asse output and the various attri	ssment made by the reporting of butes in section III?	ficer with respect to	the work	Yes (	)	No (	)
		essment of the reporting officer in dificant failures officer reported up		liary	Yes (	)	No (	)
	with any of the numerical a the column provided for you	erical assessments of attributes? ssessments of attributes please of a tributes are a tributes?	record your assess ntries <b>In case of di</b>	ment in	Yes (	)	No (	)
	Overall grade of the officer the item no-3 above	reported upon (as per item no-12	2 of Section-III) acc	oru ng to	Yes (	)	No (	The second second
	Ayana	Signature of Review	ing Officer /Authorit	у :				
	Date :	Name		:				
		Designation		: ***				
		CEPTANCE (tick appropriate ar				able)		And the separate of the second
	I have read the report agre	es with the assessment made by	the reporting and r	eviewing C	fficers			
	Date :	Name and Signature of Off	ficer reported upon	:				
		Name and Signature of Off		:				
		· · · · · · · · · · · · · · · · · · ·		:				
		ing Authority (on the above rep	oresentation)	: uthority:				
	Comments of the Report	ing Authority (on the above rep		: uthority :				
	Comments of the Report  Overall grade:  Date:	ing Authority (on the above rep	oresentation) cure of Reporting Au	: uthority :				
	Comments of the Report  Overall grade:  Date:	ing Authority (on the above rep	oresentation) cure of Reporting Au	: uthority :				
	Overall grade :  Date :  Comments of the Review	ing Authority (on the above rep	oresentation) cure of Reporting Au	: uthority :				
	Comments of the Report  Overall grade:  Date:	ing Authority (on the above reposition of the above re	oresentation) cure of Reporting Au					

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# General guidelines for filling up the PAR for AEs/AEEs/EEs/SEs/CEs of Kerala PWD

### 1. Introduction

- The Performance Appraisal Report is an important document. It provides the basic and vital inputs of further development of an officer. The officer reported upon, the Reporting Authority and the Reviewing Authority should therefore; undertake the duty of filling up the form with a high sense of responsibility.
- 2. Performance appraisal should be used as a tool for career planning and training, rather than a mere judgmental exercise. Reporting Authorities should realize that the objective is to develop an officer so that he/she realizes his/her true potential. It is not meant to be a faultfinding process but a developmental tool. The Reporting Authority and the Reviewing Authority should not shy away from reporting shortcomings in performance, attitudes or overall personality of the officer reported upon.
- The columns should be filled with due care and attention and after devoting adequate time. Any attempt to fill the report in a casual or superficial manner will be easily discernible to the higher authorities.
- 4. Although the actual documentation of performance appraisal is a year-end exercise, in order that it may be a tool for human resource development, career planning and training, rather than a mere judgmental exercise, the Reporting Authority and the officer reported upon should meet during the course of the year at regular intervals to review the performance and to take necessary corrective steps.

### 2. Section-I

- This Section should be filled up by the Officer reported upon. Period of report could either be the entire
  reporting year, namely, from 1st of January to 31st December or a part of the year (exceeding 45
  days). In all the cases specific start and end dated should be indicated as period of report, for
  example, 10th May 2018 31st July 2018.
- Information on the present grade (pay-scale) as well as present post (actual designation and organization) and the date from which he/she has been on his/her present post needs to be mentioned.
- In the table relating to reporting and reviewing authorities the name and designation of the reporting and reviewing authorities should be mentioned so that the officer reported upon is clear about whom he/she is required to send the report.

### 3. Section-II

- 1. The officer reported upon is required to fill-up all the details as required.
- 2. The officer reported upon is required give brief description of his/her duties and responsibilities, which would normally not exceed about 100 words. Ideally, this should be in bullet form.
- 3. All officers are advised to develop a work plan for the year and agree upon the same with the reporting officer. The work plan should incorporate the relative annual work requirements and targets. This exercise is to be carried out at the beginning of the year and finalized by 31st January, positively. In case of a change of the reporting officer during the year, the work plan agreed with the previous reporting officer would continue to apply. The work plan agreed upon at the beginning of the year has to be reviewed again during the month of June/July as a mid-year exercise and finalized by 31st July. Based on this review the work plan may undergo some changes from that originally prepared. The Targets/Deliverables and achievements during the reporting period is to be arrived at based on the work plan and against this, the achievement is to be arrived at. In order to achieve the targets, if any specific interventions were done by the officer reported upon or higher authorities, this may be highlighted.
- 4. After the work plan is prepared, it is possible that the officer reported upon is transferred out. The period spent by the officer during the year and his contribution shall be considered for evaluation his performance against the work plan. In the case of mid-term transfers, the reason for such transfers

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- and duration available for performing the tasks shall be properly weighed while making performance appraisal of the officer reported upon.
- 5. It is not necessary the targets and deliverables should be entirely quantitative in nature. While for field level posts, the work plan would consist essentially of quantifiable targets, for office or administration level posts it would consist of policy objectives to be achieved etc.
- 6. Section II also provides an opportunity for the officer to reflect upon his/her performance during the year and indicates one item which he/she thought was a significant contribution even in activities otherwise regarded as routine in nature. Examples of such contribution may be the successful conclusion of an activity that has been a part for a long time, or even successful dealing of an emergency (e.g. major earth quake/flood) would certainly be an exceptional contribution.
- The officer reported upon is required to indicate Factors if any, which hindered the performance of officer reported upon during the reporting period
- 8. The officer reported upon is required to indicate specific areas in which he/she feels the need to upgrade skills and attend training programs. He/she should also mention the specific steps that he/she has taken or proposes to take to upgrade his/her skills in the identified area.

### 4. Section-III

- 1. Section III requires the reporting authority to comment of Section II as filled out by the officer reported upon, and specifically state whether he/ she agrees with the responses relation to the accomplishments. In case of disagreement the reporting authority should highlight the specific portions with which he/she is unable to agree and the reasons for such disagreement.
- 2. This Section then requires the reporting authority to comment on the specific questions regarding the integrity of the officer reported upon.
- 3. Section III requires the reporting authority to comment on the loyalty and integrity of the officer reported upon. In recording remarks with regard to integrity, he/she need not limit him/herself only to matters relation to financial integrity but could also take into account the moral and intellectual integrity of the officer reported upon.
- 4. Section III requires the reporting authority to record numerical grade in respect personal attributes the officer reported upon. A numerical grade is also required for each attribute. In doing so, the reporting authority should take into account all factors regarding the officer reported upon into consideration.
- 5. Section III requires the reporting authority to record numerical grade in respect of the assessment of work of the officer reported upon both in respect of the planned work as well as the unforeseen tasks. A numerical grade is also required in respect of the "quality" of the output. In doing so, the reporting authority should take into account the costs incurred (whether the officer reported upon has been cost conscious), the time taken and whether the laid down rules/procedures have been adhered to in accomplishing the tasks.
- 6. Numerical Grades:- At several places, numerical grades are to be awarded by reporting and review authorities. These should be on scale of 1-10, where 1 refers to the lowest grade and 10 to the highest. It is expected that any grading of 1 or 2 (against work output or attributes or overall grade) would be adequately justified in by way of specific failures and similarly, any grade of 9 or 10 would be justified with respect to specific accomplishments. Grades of 1-2 or 9-10 are expected to be rare occurrences and hence the need to justify them. In awarding a numerical grade the reporting and reviewing authorities should rate the officer against a larger population of his/her peers that may be currently working under them or would have worked under them in the past.

### 5. Section-IV

1. This Section is to be filled up by the reviewing authority. He/she is required to indicate if he/she agrees with the assessments made by the reporting officer. In case of disagreement, he/ she may record his/her own assessment against the work output or any of the attributes in the column specifically provided for the purpose. In case of agreement, he/she need not fill in the column meant for him/her in the attributes/work assessment tables.

### 6. Section-V

1. Disclosure:- The annual PAR, including the overall grade and recommendations, should be communicated to the officer reported upon after it has been finalized by the reviewing authority.

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